14-MAN COMMITTEE - IRE-AIEE MERGER

MINUTES OF THIRD MEETING

Meeting Place: Dallas, Texas; Sheraton Dallas Hotel (July 26);
Executive Offices, Texas Instruments, Inc. (July 27).

Date and Time: July 26, 1962 - 9:15 PM - 10:35 PM;
July 27, 1962 - 8:55 AM - 3:30 PM. 3rd meeting

Attendance: All members present. Ernst Weber attended as Observer
and D. G. Fink as Secretary

Actions taken:

1. Revised list of addresses and telephone numbers. The members
presented revisions to the membership list. The revised list follows:

Dr. L. V. Berkner
Graduate Research Center of the
Southwest, Inc.
Box 8478, Park Cities Branch
Dallas 5, Texas
214/EM3-5211

6139 Bandera
Dallas, Texas
214/EM8-0492

and

3632 N. E. 24th Avenue
Ft. Lauderdale, Florida
305/LO6-7958

Mr. Hendley Blackmon
Westinghouse Research &
Development Center
Pittsburgh 25, Pennsylvania
412/242-1500 X634 or X635
215/E1-5880
324 Edgewood Road
Pittsburgh, Pennsylvania
412/PE1-6036

Warren H. Chase
Ohio Bell Telephone Company
750 Huron Road
Cleveland 15, Ohio
216/622-1341

1300 Oak Ridge
Cleveland Heights 21, Ohio
216/382-1183

Dr. W. R. Clark
Leeds & Northrup Co.
4901 Stenton Avenue
Philadelphia 44, Pennsylvania
215/DA9-4900 X487

618 Cheltena Avenue
Jenkintown, Pennsylvania
215/TU4-5722

Mr. P. E. Haggerty
Texas Instruments Incorporated
P. O. Box 5474
Dallas 22, Texas
214/AD5-3111

5455 Northbrook Drive
Dallas 20, Texas
214/EM1-1921
Dr. John T. Henderson
National Research Council
100 Sussex Drive
Ottawa, Ontario, Canada
613/CE2-8211  X2-7422/32867
1373 Orillia Street
613/RE3-1685
or Meach Lake (Summer)
613/FR7-4502

Mr. Elgin B. Robertson, Sr.
Elgin B. Robertson, Inc.
1339 Plowman
Dallas, Texas
214/WH2-3157
1330 Club Circle
Dallas, Texas
214/WH6-4763

Mr. Lawrence M. Robertson
Public Service Company of Colorado
550 15th Street, Box 840
Denver, Colorado
303/244-7511
320 Ash Street, Denver
303/FR7-9471

Dr. Ronald L. McFarlan
20 Circuit Road
Chestnut Hill 67, Massachusetts
617/BE2-6741 (Office and Home)

Mr. Walter E. Peterson
Automation Development Corporation
11824 West Jefferson Boulevard
Culver City, California
213/EX1-6259
4016 Via Cardelina
Palos Verdes Estates, California
213/FR5-5737

Mr. Haraden Pratt
2612 N. E. Seventh Street
Pompano Beach, Florida
305/WH1-6635 (Home and Office)

Mr. Lawrence M. Robertson
Public Service Company of Colorado
550 15th Street, Box 840
Denver, Colorado
303/244-7511
320 Ash Street, Denver
303/FR7-9471

Dr. John D. Ryder
College of Engineering
Michigan State University
East Lansing, Michigan
517/355-5113
3626 East Hiawatha
Okemos, Michigan
517/ED2-3739

Dr. B. Richard Teare, Jr.
Carnegie Institute of Technology
Pittsburgh 13, Pennsylvania
412/MA1-2613
1344 Denniston Avenue
Pittsburgh 17, Pennsylvania
412/JA1-6978

continued
EX OFFICIO

Mr. Donald G. Fink, Secretary
Philco Corporation
Scientific Laboratory
Blue Bell, Pennsylvania
215/MI6-9100  X201 or 202

Dr. Ernst Weber, Observer
Polytechnic Institute of Brooklyn
333 Jay Street
Brooklyn, New York
212/UL5-8000

845 Dale Road
Meadowbrook, Pennsylvania
215/TU7-3126

159 Lorraine Avenue
Mount Vernon, New York
914/MD8-7541

2. Approval of Minutes: The minutes of the meeting of July 11, 1962 were approved with the following corrections: Seymour W. Herwald is a Fellow of the IRE ('60); Herbert O. Hodson is a Fellow of the AIEE ('62); the correct spelling of "R. F. Brauer" is R. Frank Brower (AIEE F '49), Vice President, Consolidated Edison Company of New York, Inc.

3. Revised Report and Map on Regional Boundaries: A revised report and map of preliminary Regional Boundaries were distributed to the members by Walter E. Peterson. These take into account the changes suggested by the Committee at its meeting of July 11th.

4. IEEE General Manager: The Co-Chairmen reported that the appointment of Donald G. Fink of Philco Corporation as General Manager of the IEEE had been approved by the Boards of Directors of IRE and AIEE, that they had approached Mr. Charles E. Beck, President of Philco, concerning Mr. Fink's availability and had received Mr. Beck's concurrence. Mr. Fink reported that two press releases on this appointment would be distributed simultaneously by the Committee and by Philco Corporation for release in the morning newspapers of July 31st. Mr. Fink will be introduced to the staffs of IRE and AIEE by the respective Executive Secretaries on July 30th. It was agreed that Nelson S. Hibshman and George W. Bailey would be asked to remain on the staff following the establishment of the IEEE, as assistants to Mr. Fink. They will continue to perform their present duties until IEEE is officially established.

5. Letter for September Issue of Student Quarterly: A letter prepared by the Secretary, for publication in the September issue of the IRE Student Quarterly over the signatures of Patrick H. Haggerty and B. Richard Teare, Jr., was presented to the Committee. After discussion a revised version of this letter was approved for publication.

6. Nominations for Director: It was reported that Dr. B. Guy Ballard had declined the nomination as Director of Region 7. After discussion, John T. Henderson was nominated for that position and accepted. Ronald McFarlan was nominated for Director of Region 9, and accepted.
7. Adjournment: The meeting adjourned at 10:35 PM and reconvened at 8:55 AM on July 27th at the Executive Offices of Texas Instruments Incorporated.

8. Nomination for Vice President, PTG: Bernard M. Oliver (IRE F '54) was nominated for Vice President for Professional Technical Groups; his acceptance was obtained by telephone. It was pointed out that there was a close connection between the work of this Vice President and that of the Director assigned to the Technical Operations Department. It was agreed that the correct designations for these positions were:

"Vice President and Chairman of the Professional Technical Groups Committee"

and

"Director and Chairman of the Technical Operating Committee"

and that they would be so listed on the ballot. It was also decided to list the elected Vice President as "Vice President and Chairman of the Sections Committee".

9. Directors Emeritus: The Committee agreed to recommend to the IEEE Board of Directors, the appointment, under the authority of the IEEE By-Laws, of two additional Directors Emeriti, with the right to vote, for a term of one year; and that a statement to this effect be included in the ballot. The nominations were:

Director Emeritus - Elgin B. Robertson (AIEE F '45)

Director Emeritus - Alfred N. Goldsmith (AIEE F '20; IRE F '15)

Mr. Robertson accepted. Dr. Goldsmith could not be reached by telephone; it was agreed that his acceptance would be sought as soon as possible by Dr. Haggerty.

10. Nominations for Regional Director: It was reported that acceptances had been received from the nominees for Regional Director for Regions 2, 3, 5, 6, 7, 8 and 9, as previously listed in the minutes of the meetings of July 11th and July 26th. It was suggested that F. Karl Willenbrock, previously listed for Region 1, and William G. Shepherd, previously listed for Region 4, be nominated for Director at Large. Mr. Harold Chestnut was nominated for Director of Region 1, was reached by telephone and declined due to the pressure of other activities. Mr. Lynn C. Holmes (AIEE F '51, IRE F '49) was then nominated for Director of Region 1, and accepted by telephone. Mr. Joseph H. Enenbach (AIEE M '61) of the Illinois Bell Telephone Company was nominated for Director of Region 4; he reported by telephone that while he was willing to serve the nomination would have to be agreed to by his superiors. Co-Chairman Chase agreed to follow this and to report the outcome to the Secretary.
11. Nominations for other Directors: The following nominations were made or confirmed for the remaining Directors:

Director and Chairman of the Technical Operating Committee - Hendley Blackmon

Director and Junior Past President, AIEE - Warren H. Chase

Director and Junior Past President, IRE - Patrick E. Haggerty

Director and Senior Past President, AIEE - Clarence E. Linder

Director and Senior Past President, IRE - Lloyd V. Berkner

Director - Titus G. LeClair (AIEE F '40)

Director - J. Eliot McCormack (AIEE F '44)

Director - Walter E. Peterson (IRE SM '50; AIEE AM '46)

Director - William G. Shepherd (IRE F '52; AIEE M '51)

Director - Eugene C. Starr (AIEE F '49)

Director - F. Karl Willenbrock (IRE SM '61)

All of these nominees had accepted except Messrs. Enenbach, McCormack, and Starr. Co-Chairman Chase agreed to follow these nominations and report the results to the Secretary.

12. Approval of Slate for Officers and Directors: The complete slate for officers and directors was then compiled and distributed to the Committee, who voted unanimously to approve the slate. The list comprises 28 names: 6 officers, 9 Regional Directors, 11 other Directors, and 2 Directors Emeriti, as follows:

A. IEEE OFFICERS

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>President</td>
<td>Ernst Weber</td>
</tr>
<tr>
<td>Vice President</td>
<td>B. Richard Teare, Jr.</td>
</tr>
<tr>
<td>Vice President</td>
<td>Bernard M. Oliver</td>
</tr>
<tr>
<td>Secretary</td>
<td>Haraden Pratt</td>
</tr>
<tr>
<td>Treasurer</td>
<td>W. Russell Clark</td>
</tr>
<tr>
<td>Editor</td>
<td>John D. Ryder</td>
</tr>
</tbody>
</table>

B. IEEE DIRECTORS EMERITI

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Director Emeritus</td>
<td>Alfred N. Goldsmith</td>
</tr>
<tr>
<td>Director Emeritus</td>
<td>Elgin B. Robertson</td>
</tr>
</tbody>
</table>

continued
### C. IEEE DIRECTORS AT LARGE

<table>
<thead>
<tr>
<th>Director at Large</th>
<th>Lloyd V. Berkner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Director at Large</td>
<td>Hendley Blackmon</td>
</tr>
<tr>
<td>Director at Large</td>
<td>Warren H. Chase</td>
</tr>
<tr>
<td>Director at Large</td>
<td>Patrick E. Haggerty</td>
</tr>
<tr>
<td>Director at Large</td>
<td>Titus G. LeClair</td>
</tr>
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<tr>
<td>Director at Large</td>
<td>Walter E. Peterson</td>
</tr>
<tr>
<td>Director at Large</td>
<td>William G. Shepherd</td>
</tr>
<tr>
<td>Director at Large</td>
<td>Eugene C. Starr</td>
</tr>
<tr>
<td>Director at Large</td>
<td>F. Karl Willenbrock</td>
</tr>
</tbody>
</table>

### D. IEEE REGIONAL DIRECTORS

<table>
<thead>
<tr>
<th>Region</th>
<th>Director</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Lynn C. Holmes</td>
</tr>
<tr>
<td>2</td>
<td>Seymour W. Herwald</td>
</tr>
<tr>
<td>3</td>
<td>Thomas P. Jones</td>
</tr>
<tr>
<td>4</td>
<td>Joseph H. Enenback</td>
</tr>
<tr>
<td>5</td>
<td>Herbert O. Hodson</td>
</tr>
<tr>
<td>6</td>
<td>Daniel E. Noble</td>
</tr>
<tr>
<td>7</td>
<td>John T. Henderson</td>
</tr>
<tr>
<td>8</td>
<td>Herre Rinia</td>
</tr>
<tr>
<td>9</td>
<td>Ronald L. McFarlan</td>
</tr>
</tbody>
</table>

The list was then analyzed as to principal affiliation with AIEE or IRE, as follows:

- **Both AIEE and IRE** 1  
  (Nominee for President, Ernst Weber)

- **Principally AIEE** 13  
  (Nominees Teare, Clark, Robertson, Blackmon, Chase, LeClair, Linder, McCormack, Starr, Holmes, Herwald, Enenback and Hodson)

- **Principally IRE** 14  
  (Nominees Oliver, Pratt, Ryder, Goldsmith, Berkner, Haggerty, Peterson, Shepherd, Willenbrock, Jones, Noble, Henderson, Rinia and McFarlan)

It was noted that many of the nominees, in addition to Dr. Weber, had active associations in both Institutes, e.g., nominees Berkner, Herwald, Holmes and Teare. The following eight nominees are Fellows of both Institutes: Berkner, Goldsmith, Herwald, Holmes, Pratt, Ryder, Teare and Weber. The following seventeen additional nominees are Fellows of one or the other of the Institutes: Blackmon, Chase, Clark, Haggerty, Henderson, Hodson, Jones, LeClair, Linder, McCormack, McFarlan, Noble, Oliver, Rinia, Robertson, Shepherd and Starr.
The list was further analyzed as to distribution, by the residence of nominees, among the nine IEEE Regions, as follows:

Region 1 - Seven (Including Nominees McFarlan and Goldsmith)
Region 2 - Five
Region 3 - Two
Region 4 - Three
Region 5 - Four (Including Nominee Robertson)
Region 6 - Five
Region 7 - One
Region 8 - One
Region 9 - None (Excluding Nominee McFarlan)

Total - 28

Note: The Secretary later computed the ratio of membership to number of nominees, using the approximate figures of the Peterson-Cozzens report, as follows:

<table>
<thead>
<tr>
<th>IEEE</th>
<th>IEEE Region</th>
<th>Members per Nominee</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td>5250 (6100 excluding Nominee McFarlan)</td>
</tr>
<tr>
<td>2</td>
<td></td>
<td>4970</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>5050</td>
</tr>
<tr>
<td>4</td>
<td></td>
<td>4920</td>
</tr>
<tr>
<td>5</td>
<td></td>
<td>2600</td>
</tr>
<tr>
<td>6</td>
<td></td>
<td>5440</td>
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<tr>
<td>7</td>
<td></td>
<td>5060</td>
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<tr>
<td>8</td>
<td></td>
<td>900</td>
</tr>
<tr>
<td>9</td>
<td></td>
<td>--- (974 including Nominee McFarlan)</td>
</tr>
</tbody>
</table>

The median age of the nominees was estimated to be 55 years.

13. Press Release: The Secretary was instructed, upon receiving confirmation of the acceptance of Nominees Enenbach, McCormack and Starr, and upon notification by the Co-Chairmen that the Boards of Directors had no objections to the slate, to prepare a press release, to be sent to the press and AIEE/IRE officials previously designated, listing each Nominee, his principal professional activity, and a brief biography. This release would also take note that many of the nominees were members of the 14-Man Committee, and that these nominations had been made at the suggestion of the Co-Chairmen to assure that the services of the members would continue to be available during the first year of the IEEE. The date for release of this material is to be Thursday, August 9, 1962.
14. Ballot Procedure and Schedule: The Secretary was instructed to prepare a ballot and a letter of explanation of the ballot, and biographical material on each nominee, including the full record of AIEE and/or IRE activity of each nominee. These documents are to be prepared with the assistance of the AIEE and IRE Executive Secretaries and cleared by the Co-Chairmen and the legal counsel for IRE and AIEE. They are to be mailed to the voting members of AIEE and IRE as soon as practicable after August 9, 1962 and to be returnable within 30 days, or such other period as may be advised by legal counsel, with the intention that by the next meeting of the Committee, on September 10th, a reliable indication of the acceptance or rejection of the ballot by the memberships will be available. Subject to approval by legal counsel, the letter of explanation will advise the memberships of the result of the votes on the merger, will cite the portions of the Merger Agreement and Merger Resolution which provide for the submission of a single slate of officers and directors to be accepted or rejected as a whole by individual voting members. The letter of explanation will be accompanied by the revised map of preliminary regional boundaries, marked to indicate that the boundaries are preliminary and subject to adjustment. The letter will also advise the membership that, if the slate is approved, it is the intention of the 14-Man Committee to recommend to the elected IEEE Board of Directors that the appointive officers and Directors be named in accordance with the designations listed in these minutes, that is, assignment of particular Directors to Regions, the appointment of Directors Emeriti, the assignment of the elected Vice President to the Sections Committee, one other Vice President to the Professional Technical Groups Committee, a Director to be Chairman of the Technical Operating Committee, the appointment of the Secretary, Editor, and Treasurer, and the designation of Past Presidents. An envelope-type ballot (as used by IRE) will be used.

15. Name of the Merged Institute: Co-Chairman Haggerty presented two proposed changes in the name of the merged Institute that had been submitted to him by members. One was that the name be changed to "Institute of Electrical Sciences and Engineering". The other change was that the name be "Institute of Electrical and Electronics Engineers" (with the addition of the letter "s" to the fifth word). The latter name was the original form proposed by the 8-Man Committee, and many references, including the IRE Dictionary, had been quoted to show that the word "electronic" is not a proper adjective to describe an engineer, whereas the word "electronics" describes the field in which he works. After discussion, Dr. Berkner moved that the name of the merged organization be:

Institute of Electrical and Electronics Engineers

The motion was passed by a vote of 12 Aye, 2 No (Dr. Haggerty) and 1 Abstention (Mr. Pratt). It was agreed that at an appropriate time, the reason for this change would be explained by the Editor in the pages of the Proceedings and Electrical Engineering. It was decided that since the change is merely a grammatical one, it will not be necessary to submit it to a vote of the memberships.
16. Emblem: Additional suggestions for the IEEE Emblem were passed to the Secretary, who was instructed to prepare suitable graphical presentations of a number of these for consideration by the Committee at a later meeting.

17. Time, Place and Agenda of Next Meeting: The next meeting of the Committee will take place on September 10, 1962, at 8:30 AM, at the United Engineering Center in New York. Remaining items on the agenda include:

8. Discussion of mechanism for setting Regional and District boundaries and for consolidating Sections and Subsections and setting their boundaries.

Preparation of manual for Regions, Districts and Sections.

9. Discussion of publications and selection of the Editorial Board or Committee.

10. Discussion of the Professional Technical Groups and Technical Committees; how to implement their establishment, consolidation and elimination, as may be called for.

11. Discussion of the entire remaining committee structure.

12. Discussion of By-Laws.

13. Discussion of international affairs in IEEE.

14. Discussion of approach to minimizing deficits in financial operations in first year and moving toward a balanced budget as rapidly as possible.

15. Intersociety affairs.

16. Discussion of honors and awards.

17. Discussion of a symbol for the IEEE.

Respectfully submitted,

Donald G. Fink
Secretary

July 29, 1962